

**From:** Roger Gough, Cabinet Member for Children, Young People and Education  
Matt Dunkley CBE, Corporate Director of Children, Young People and Education

**To:** Children's, Young People and Education Cabinet Committee,  
1<sup>st</sup> October 2019

**Subject:** Kent County Council's Youth Offer

**Classification:** **Unrestricted report, Exempt appendices (13-24)** – Under Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972

**Key Decision:** None

**Electoral Division:** All

**Summary:**

Kent County Council (KCC) is committed to ensuring that there is a wide range of service provision for young people across the county and KCC works closely with colleagues and partners in each of the 12 districts to ensure that this offer is delivered.

This report follows the Youth Deep Dive report presented to CYPE Cabinet Committee in September 2018 and sets out the total KCC funded youth offer of £3,989,199 and how this is utilised to meet the needs of young people in Kent.

The funded youth offer consists of two key elements:

- An internally operated targeted youth provision, with a total budget of £2,812,600
- A commissioned, externally provided, open access youth provision with a total budget of £1,176,599 per annum.

The total budget for youth work provision in 2019/20 is £3,989,199. The Local Authority contribution to this budget has increased by £160k in real terms as funding received from schools for KCC Community Youth Tutors has been reduced by £160k over the past 12 months.

**Recommendation:**

The Children's, Young People and Education Cabinet Committee is asked to **NOTE** the performance of the youth offer within Integrated Childrens Services.

## 1. Introduction

- 1.1. Youth Services in Kent provide a rich mix of positive activity, support and advice for all young people through open access Hubs in every district alongside targeted additional support for young people who require individual interventions.
- 1.2. Kent has a Participation Strategy which is led by the Children in Care services and HeadStart Kent. The activity available to young people to participate (sometimes ringfenced to particular groups, and sometimes universal) include:
  - Being part of staff recruitment panels, assessment centres and training
  - Providing feedback about staff and services directly, through 'mystery shopping', on paper and on-line
  - Developing versions of formal documents which are more accessible to young people
  - Engaging in councils and forums including Kent Youth County Council and Young Adult Council
  - Attending local, area and national events
- 1.3. Kent's Adolescent Services include youth provision and Early Help teams who work with young people in, and at risk of coming into, the Youth Justice system. We are working with our colleagues to learn from their experiences and to build on their approaches. In addition to adopting the existing Kent Participation Strategy, we are working together to develop:
  - Principles about young people's participation
  - A clear charter to define participation
  - A set of standards for participation
  - A 'community of practice' to support the development of staff skills
- 1.4. Young people are consulted with and engaged in service improvement and development in a number of key forums and ways. HeadStart Kent have developed a model of co-production which the national funders (the Big Lottery) promote as a model of good practice.
- 1.5. Young People Partnership Conversations (formerly YAGs) are to be held in every district to help young people generate ideas and plans for service delivery.
- 1.6. Kent Youth County Council are supported by HeadStart Kent to promote and campaign on key issues and Youth Participation workers are employed to ensure that the voice of children and young people is listened to.
- 1.7. Although there is no statutory framework for youth provision, Kent has maintained a robust funded offer of support. The offer has been developed over a number of years to meet the needs of young people in Kent. The offer is in line with the principles held in the previous framework, is supported by Kent's current internal framework and is in line with current Government thinking on youth work.
- 1.8. Operating outside of a statutory framework allows Open Access teams to adopt a more flexible approach enabling support to families as they experience problems. Problems which, if addressed early, may not subsequently require higher levels of intervention.
- 1.9. This level of flexibility also allows Open Access staff to undertake targeted and additional work which can carry on beyond the life of a statutory intervention.

Furthermore, the relationship-based approach is well placed to help mitigate against any contextual risks which may occur outside the family. Open Access support can, therefore, be utilised to strengthen relational opportunities within family and community networks providing continuity of support.

- 1.10. As part of the Change for Kent Children Programme, which went live on the 1<sup>st</sup> April 2019, a new Adolescent and Open Access Service was developed to work with those adolescents at most risk. The service brought together a wide range of professionals, including social work Adolescent Support Teams, some staff from Early Help Units, Youth Justice services, Youth Hubs and Attendance and Inclusion officers to work together much more closely under a unifying management structure.
- 1.11. The new service will help develop the contextual safeguarding approach initially developed in the South Kent Adolescent Pilot and now being further developed through our work with Bedfordshire University and Dr Carline Firmin.

The KCC offer has two main elements:

- i. An in-house, targeted youth offer: Each district has a KCC-run youth hub, from which the internal offer is based. A full breakdown of the services delivered from these youth hubs and other settings e.g. street-based and in schools can be found in Appendices 1-12.

Whilst offering some universal open access sessions for all young people, the in-house offer is primarily focused on targeted work with young people who have additional needs.

- ii. An externally provided, open access commissioned youth offer: In December 2016, in line with our role as a commissioning authority and as part of a drive to rationalise and improve the commissioned Early Help offer, twelve district-based youth contracts were let across the county to a total of nine providers (see Fig 1 for full breakdown).

- 1.12. The breakdown of the financial envelope across Kent can be seen in Figure 1, below. Providers marked with an asterisk assumed responsibility for delivery from August 2018, following agreements with the previous providers to hand the contract back.

**Figure 1**

Financial Envelope for Kent County Council Funded Youth Provision				
District	Internal Costings	Externally Commissioned Provider	Commissioned Spend	Total
Ashford	£ 229,800	The Canterbury Academy*	£ 96,000	£ 325,800
Canterbury	£ 219,200	The Canterbury Academy	£ 109,331	£ 328,531
Dartford	£ 227,600	PlayPlace	£ 87,990	£ 315,590
Dover	£ 224,900	Pie Factory Music	£ 99,980	£ 324,880
Folkestone and Hythe	£ 235,400	Salus	£ 86,700	£ 322,100
Gravesham	£ 213,900	The Grand	£ 100,000	£ 313,900

<b>Maidstone</b>	<b>£ 206,100</b>	<b>Salus</b>	<b>£ 91,700</b>	<b>£ 297,800</b>
<b>Sevenoaks</b>	<b>£ 213,400</b>	<b>West Kent Extra</b>	<b>£ 75,000</b>	<b>£ 288,400</b>
<b>Swale</b>	<b>£ 187,100</b>	<b>Optivio</b>	<b>£ 133,950</b>	<b>£ 321,050</b>
<b>Thanet</b>	<b>£ 245,200</b>	<b>Pie Factory Music</b>	<b>£ 136,948</b>	<b>£ 382,148</b>
<b>Tonbridge and Malling</b>	<b>£ 292,800</b>	<b>Salus*</b>	<b>£ 83,000</b>	<b>£ 375,800</b>
<b>Tunbridge Wells</b>	<b>£ 317,200</b>	<b>Salus*</b>	<b>£ 76,000</b>	<b>£ 393,200</b>
<b>Total</b>	<b>£ 2,812,600</b>		<b>£ 1,176,599</b>	<b>£ 3,989,199</b>

1.13. This funding is in addition to any funding to support statutory social work and youth justice services; targeted attendance and inclusion services and the intensive support to families offered by Early Help Units.

1.14. For the preparation of this report, the Children, Young People and Education (CYPE) Directorate and KCC Finance have undertaken some research into the funding levels for universal and targeted Open Access support in other Local Authorities and found that:

- Essex reported that they have an annual spend of £4.8m across their Open Access Youth provision.
- Hampshire were unable to separate their spend as they offer an integrated service across 0-19 age range with all staff being multi-skilled and able to offer individual/group activities to allow for the greatest flexibility both within and across service areas their total spend across integrated family support service is £5.5m. These services represent their full 'Early Help' offer.
- East Sussex spend £0.3m.
- Surrey spend £0.8m on youth staff and commissioned services that could be identified separately.
- Oxfordshire were also unable to identify specific youth provision, stating that "we haven't had dedicated Youth Centres since the late 2000's and in 2016 we closed all our open access provision".

## 2. Performance

2.1. Following the approval of the Open Access Handbook, the annual cycle of improvement reviews began in June 2018 with seven reviews completed, all of which received a good grading with some areas outstanding.

2.2. Youth Work Observations have shown a notable improvement 72% being Good or Outstanding. The observations focused on the five key areas with the overall grades highlighting strong quality of relationships, good context (environment, health and safety, resources) and skills and knowledge of staff in session delivery with further developments required around planning and better evidencing of outcomes and feedback.

2.3. KCC internal youth provision is also regularly reviewed and this work has produced district information packs, which include: a detailed overview of the internal and commissioned provision; partnership working within the district; analysis from the deep dives; and Open Access Improvement Reviews. The overall Quality Assurance Framework is being developed to ensure that the role

of Open Access fits into our wider Integrated Children's Services Quality Assurance Framework.

- 2.4. The new Integrated Children's Service Quality Assurance Framework which was launched in August 2019 will help ensure that Members are sighted on performance. In addition, the district youth offer will continue to benefit from Member oversight via the 'Youth Conversation' which will report back annually to the Member-chaired Local Children's Partnership Group.
- 2.5. Additionally, the performance of the commissioned contracts is overseen through contract monitoring meetings, improvement plans, deep dives and scrutiny of progress against Key Performance Indicators. The Key Performance Indicators for the commissioned youth contracts can be seen in Figure 2.

**Figure 2**

Key Performance Indicators		Current Performance Level	Stretch	Green	Amber	Red	Frequency	Priority
1	Registered – 10% of the District 8 - 19 age population (and up to the age of 24 for those with learning difficulties and/or additional needs) of children and young people have registered with the commissioned service.	Current data is extractable from eStart	90%	80%	Between 60% - 79%	Less than 60%	Monthly	High
2	Reach – 65% of children and young people reached against those registered with the commissioned service. 30% of children and young people that have been reached attend more than 4 occasions during each year (regular attendee)	Current data is extractable from eStart	80%	70%	Between 61% - 69%	Less than 60%	Monthly	Medium
3	Number of sessions attended - % of sessions delivered against the bid submission.	Current data is extractable from eStart	90%	80%	Between 60% - 79%	Less than 60%	Monthly	Medium

- 2.6. Figure 3 below shows the current commissioned provider performance for the three Key Performance Indicators across the twelve districts. The majority of KPIs are demonstrated as green with a few exceptions. Narrative behind these exceptions can be found in Figure 4.

**Figure 3**

Locality and Provider	Registered to Commissioned Service	Reached Against Those Registered	Reached on Four or More Occasions
Ashford - The Canterbury Academy Youth Hub	1569 83.70%	798 65.50%	248 67.90%
Canterbury - The Canterbury Academy Youth Hub	2615 111.00%	1194 78.00%	319 69.50%
Dartford - Play Place Youth Hub	1568 106.30%	512 53.40%	191 66.40%
Dover - Pie Factory Youth Hub	1808 117.90%	614 61.60%	267 89.30%
Gravesham - The Gr@nd Youth Hub	3966 251.30%	1023 99.70%	363 118.00%
Maidstone - Salus Youth Hub	2309 101.00%	1028 69.10%	501 112.30%
Sevenoaks - West Kent Extra Youth Hub	2570 152.20%	998 90.90%	558 169.50%
Folkestone and Hythe - Salus Youth Hub	1937 136.00%	717 77.50%	461 166.00%
Swale - Iptivo Youth Hub	3798 186.20%	630 47.50%	89 22.40%
Thanet - Pie Factory Youth Hub	2479 126.30%	856 67.10%	309 80.70%
Tonbridge & Malling - Salus Youth Hub	1326 67.40%	938 73.40%	435 113.40%
Tunbridge Wells - Salus Youth Hub	1052 58.60%	828 71.00%	417 119.10%

**Figure 4**

<b>Provider and District</b>	<b>Indicator(s)</b>	<b>Mitigation</b>
Dartford – PlayPlace	Reach	PlayPlace were issued with a contract warning in the spring 2019 and are subject to further scrutiny in the form of an improvement plan.
Dover – Pie Factory	Reach	Dover’s performance has been green for the last twelve months and this is a temporary dip in performance owing to the timing of summer events. In 2018 events took place in late July whereas in 2019 they have been programmed for August. The expectation is that August data will rectify the dip.
Swale – Optivo	Reach	Due to an administrative issue Optivo have a large number of young people that need to be entered onto the system and have stated in their latest narrative: <i>“We’ve recruited a temp to support with this process. Last year we entered around a 1,000 young people in July, who have now dropped off. However, we currently have a further 900 people still to be entered. With our busy summer programme and backlog we’re confident these numbers will be replaced, and we’ll catch up again by the middle of September”</i> . In order to be assured of this, commissioners and Optivo have requested a bespoke report for the future to ensure that timing issues are managed.
Tunbridge Wells – Salus	Registration	In a 5-month period Salus have increased their Tunbridge Wells registration from 18% in April to 58%. This is largely due to a refocus on the areas in which the provider is working. The expectation is that current trajectory will be maintained and this KPI will move to green on the August iteration of the scorecard.

- 2.7. KCC Commissioners have worked closely with the new providers to ensure that districts receive the best possible services for young people. This has included intensive joint working with both the provider and KCC Youth Hub, enabling an innovative approach to service delivery and ensuring the right services are in the right place at the right time. Positive impacts can be seen in the number of young people being reached by the service in Tunbridge Wells. By sharing this approach across the West, similar improvements have been seen in both Maidstone and Tonbridge.
- 2.8. The new contracts in Ashford, Tonbridge & Malling and Tunbridge Wells have performed well since their start date and within a year of contract are either ‘green’ or on trajectory for green by September 2019.

- 2.9. Commissioners have undertaken annual deep dives on the commissioned youth contracts (final reports for each district can be found in Appendices 13-24).
- 2.10. During April 2019, the youth contracts were presented to the Contract Management Review Group, chaired by Cllr Rankin, for oversight and scrutiny and the service has received positive feedback for the approach taken to contract monitoring.
- 2.11. The Deep Dive reports are in place to supplement the assurance provided by quarterly contract monitoring meetings. The principle conclusions can be summarised as follows:
  - 2.10.1. There is a wide variety in the manner of delivery that commissioned youth services have adopted. Including, focus on using creative arts and music, helping young people in challenging circumstances; street based work; schools based approaches that, as well as offering open access provision to all, seeks to harness the greater strength of relationship that can be developed through consistent intervention offered during and after the school day.
  - 2.10.2. The development of themed agendas has helped ensure the focus on performance is increasingly around quality. Good planning and evaluation coupled with both internal and external observations are fundamental to effective delivery quality and should continue to be of the highest priority in contract management.
  - 2.10.3. Training, funding, and recruitment issues were consistently raised by providers. There is a concern about how the lack of training, funding and pay affects the ability of providers to meet the increasing level of need that is presented by young people.
  - 2.10.4. The nature of the type of youth work delivered is sometimes overlooked: the challenges of after school traditional youth clubs that focus on a younger age range are very different from detached delivery in deprived areas, or interventions targeted to reduce risk or escalation into statutory services – which is where more focus may need to be in the future given the issues being reported both nationally and locally.
  - 2.10.5. A focus on statistical targets around reach and registration mean that it is much easier to meet targets through traditional youth club settings rather than in street based environments, where gaining the trust of individuals may take weeks or even longer – or where numbers may be low, but risk is highest (including risk of exposure to criminal or sexual exploitation).
  - 2.10.6. The individual appendices record findings in detail, as well as capturing a number of requests for action that will be picked up through the next round of contract management meetings.
- 2.12. As demonstrated in the performance chart above in Figure 3, the majority of providers are continuing to perform well, with all being able to demonstrate positive outcomes for young people, continued outreach work within the most deprived areas of the districts and a genuine commitment to further improvement and quality of provision.

- 2.13. Commissioners continue to closely monitor the Dartford contract as there are ongoing concerns regarding the performance of the commissioned contract. An Improvement Plan has been implemented to address the concerns and ensure scrutiny of both the quality and focus of work delivered. Commissioners are meeting with PlayPlace bi-monthly to drive forward the improvements required, and the Improvement plan itself is reviewed on a quarterly basis to determine further remedial action that may need to be taken.

### **3. Developments**

- 3.1. Kent's redefined Open Access offer will be congruent with the Integrated Children's Service's practice framework taking a strength based 'whole family approach'. The offer will be developed to build and foster resilience within families and communities while keeping the needs of the child at the centre of the approach.
- 3.2. Within an ecological framework of support, Open Access Services play a key role in supporting families to access wider support from universal services. Developing models of good practice to maintain positive parenting within a support network and addressing identified areas of vulnerability to prevent problems from escalating.
- 3.3. The ecological framework treats the interaction between factors at the different levels with equal importance to the influence of factors within a single level. For example, we know that adverse childhood experiences frequently lead to difficulties in adolescence and adult life, predominantly when they occur in combination with other problems within the family, such as poor parenting or poverty.
- 3.4. As the abiding principle of Open Access work is that it is relationship based, by adopting a strength-based approach Open Access services are uniquely placed to implement interventions which build on the resources already in the family and the wider community.
- 3.5. Open Access already forms a key part of the Integrated Children's Services. By improving the integration and partnership working between Open Access, intensive and statutory work a more integrated approach will provide a more seamless experience for children and families. Understanding the role of partners and the support that they can offer will help us to continue to ensure that the right service is received from the right place. This model will also help strengthen the Early Help identity and maintain the Social Work identity across the wider partnership.
- 3.6. Open Access Services already provide a valuable and robust offer to children and young people with special educational needs and the learning from KCC's recent Special Educational Needs and Disability (SEND) inspection highlights the importance of providing and reviewing services to vulnerable or hard to reach groups.
- 3.7. Ministry for Housing, Communities and Local Government (MHCLG) established the Supporting Families Against Youth Crime (SFAYC) Fund to support the delivery of the government's Serious Violence Strategy. In February 2019, Kent County Council were successful in securing £1,362,645 in funding from the SFAYC Fund for a period of two years, to lead and deliver a collaborative North Kent and Medway project.



- 3.8. A key element of this project will be to devise and develop a multi-agency approach for tackling Serious Youth Violence and Child Criminal Exploitation in Kent (and Medway). This investment will add value and capacity to our current offer, enhancing the knowledge and skills of front-line staff.
- 3.9. In addition to the wider partnership across Local Authority and police services, and in order to develop understanding and build sustainability in local communities, the delivery of specialist intervention to young people at risk of serious youth violence and/or criminal exploitation will be commissioned from the Voluntary and Community Sector (VCS). This builds on the strategic commissioning vision to engage the most effective and experienced provider available to us in this field.
- 3.10. These VCS delivery staff will include 4 x Peer Mentors; 4 x Family & Community workers and 2 x Alternative Curriculum Workers.
- 3.11. The Home Affairs Select committee published a report in July 2019 on Serious Youth Violence, identifying strong evidence that links deprivation and vulnerability with knife crime and serious youth violence, pointing to a need for a broad, population-wide approach to prevention, with enhanced interventions to support the communities most at risk of violence.
- 3.12. Kent's Select Committee on knife crime, which met in July this year and will be publishing its report in October 2019, recognised that long-term mentoring is an effective intervention to support young people to not engage in, or to extract themselves from county lines, gangs and serious youth violence. Under the SFAYC funds, the most high-risk young people will be offered Volunteer Mentors in Year 2.
- 3.13. The role of the front-line staff is to:
- develop the understanding of contextual safeguarding and develop children's personal resilience to withstand peer pressure and make positive choices
  - reduce gang and youth crime by intervening early to raise awareness of the dangers of gangs, youth violence and knife crime and changing the culture around the acceptability of carrying knives
  - work with parents/carers and local workforce to understand the dangers and risks surrounding gang crime.
- 3.14. A Community Chest of up to £55k over two years will be available to the commissioned provider/s to flexibly develop and to spot purchase services which will directly impact on young people and their families. This will include engaging young people with effective and positive protective activities including Education, Training and Employment (e.g. Saturday job scheme).
- 3.15. Kent recently received endorsement and encouragement of its contextual safeguarding approach to adolescent risk from the University of Bedfordshire and in year 2 of the programme the co-ordinator will work with experts to develop a Child Criminal Exploitation Toolkit and a Gangs Toolkit, for use by project staff and partners. These toolkits will help develop the sustainable outputs for the project to enable effective risk management approaches to be utilised beyond the scope of the project.

- 3.16. In recognition of the changing role and emphasis on partnerships and targeted work to reduce risk and escalation CYPE will be working with staff to develop and promote a core offer for partners.
- 3.17. Following the Kent Select Committee on knife crime, the chair, Cllr Barrington-King asked the Director of Integrated Children's Services (ICS) to do a piece of work to develop one of the draft recommendations: to pilot a 'Youth Zone' type provision in a particularly deprived area of Kent.
- 3.18. Youth Zones enjoy a strong evidence base of engagement particularly in the North West of England where Blackburn Boys club is the most frequently cited model of good practice. Each Youth Zone is a brand-new capital project, with the most recent example costing £6.5M however as each individual Youth Zone is a registered charity they can be funded through a unique blend of public and private funding.
- 3.19. The Youth Zone model aligns youth work to activity, particularly sports, hence the need for Capital investment, and this activity base and the geographical proximity of the community in urban areas means that Youth Zones regularly attract large numbers of participants.
- 3.20. Although the funding model of charitable status allows for private investment the Local Authority are expected to contribute towards the capital costs in addition the annual revenue costs which following a brief analysis are reported to be higher than KCCs.
- 3.21. Cost, reach, integration with other mainstream service and a practice evidence base will each form part of the analysis carried out by CYPE to be reported back to the select committee in December.

#### **4. Pressures**

- 4.1. As part of the launch of the then new Early Help and Preventative Services in 2015 and as part of the targeted youth offer, Community Youth Tutors were put in place in each of the 20 secondary schools identified as being in greatest need of support. The arrangement was that their salaries would be part funded by the Local Authority and part funded (£16k) by the school and for that they would spend half of their time working directly with students in their settings.
- 4.2. Unfortunately, as school budgets have reduced so has their willingness to fund the resource. As a result, there is an additional unfunded and un-sustainable pressure of £160k on the overall youth budget this year and on-going. As part of the review of the open access core offer consideration needs to be given to the opportunities and options to resolve this.

#### **5. Conclusion**

- 5.1. KCC has continued to support youth provision in Kent where other Local Authorities have not been able or willing to do so.
- 5.2. Performance across the in-house and externally commissioned youth offer continues to be strong.

- 5.3. The development of the new Adolescent and Open Access Service has increased the focus and levels of support available to young people in Kent.
- 5.4. Kent has been successful in receiving external funding to work with partners to address the increasing risk of knife crime in North Kent.
- 5.5. Following the success of the South Kent Adolescent Pilot, Kent has been invited to be part of a national research programme to look at contextual safeguarding approaches.
- 5.6. With the development of the Adolescent service there will be:
  - 5.6.1. A greater emphasis on the development of group work and packages of intervention to support targeted interventions and working with families within groups, at home or in other settings.
  - 5.6.2. An increased opportunity to develop an Open Access offer which fits with both the needs, the ethos and the direction of travel for ICS in Kent.
  - 5.6.3. The opportunity to produce and agree a core offer including an evidence-based package of interventions which are in line with the Kent ICS Quality Assurance Framework and are able to be consistently delivered across all districts.
  - 5.6.4. The opportunity to ensure that the role and purpose of Open Access is clearly communicated to staff, partners and service users.
  - 5.6.5. Increased opportunity to fully develop and embed a culture of partnership and joint working.
- 5.7. Moving forward, for commissioned services, the priorities over the next year are as follows:
  - 5.2.1. Achieving consistency in identifying and capturing recorded outcomes, with a continued and increasing focus on quality and the link to young-people-informed planning and evaluation.
  - 5.2.2. Considering how commissioned provision can provide evidence as to innovative youth models that address the challenges and issues that young people face in today's society.
  - 5.2.3. Working with Early Help leads, re-shaping provision in a way that compliments the outcome of the Open Access review, whilst remaining bespoke to each district.

## 6. Appendices

- Appendix 1 – Ashford District Youth Information Pack (including Open Access Improvement Review) (<http://kcc-app610:9070/documents/s92380/Appendix1AshfordDistrictYouthInformationPack.docx.pdf>)
- Appendix 2 – Canterbury District Youth Information Pack (including Open Access Improvement Review) (<http://kcc->

[app610:9070/documents/s92384/Appendix2CanterburyDistrictYouthInformationPack.docx.pdf](http://kcc-app610:9070/documents/s92384/Appendix2CanterburyDistrictYouthInformationPack.docx.pdf))

- Appendix 3 – Dartford District Youth Information Pack (<http://kcc-app610:9070/documents/s92385/Appendix3DartfordDistrictYouthInformationPack.docx.pdf>)
- Appendix 4 – Dover District Youth Information Pack (including Open Access Improvement Review) (<http://kcc-app610:9070/documents/s92386/Appendix4DoverDistrictYouthInformationPack.docx.pdf>)
- Appendix 5 – Folkestone and Hythe District Youth Information Pack (including Open Access Improvement Review) (<http://kcc-app610:9070/documents/s92387/Appendix5FolkestoneandHytheDistrictYouthInformationPack.docx.pdf>)
- Appendix 6 – Gravesham District Youth Information Pack (including Open Access Improvement Review) (<http://kcc-app610:9070/documents/s92388/Appendix6GraveshamDistrictYouthInformationPack.docx.pdf>)
- Appendix 7 – Maidstone District Youth Information Pack (including Open Access Improvement Review) (<http://kcc-app610:9070/documents/s92389/Appendix7MaidstoneDistrictYouthInformationPack.docx.pdf>)
- Appendix 8 – Swale District Youth Information Pack (including Open Access Improvement Review) (<http://kcc-app610:9070/documents/s92390/Appendix8SwaleDistrictYouthInformationPack.docx.pdf>)
- Appendix 9 – Sevenoaks District Youth Information Pack (<http://kcc-app610:9070/documents/s92391/Appendix9SevenoaksDistrictYouthInformationPack.docx.pdf>)
- Appendix 10 – Thanet District Youth Information Pack (including Open Access Improvement Review) (<http://kcc-app610:9070/documents/s92392/Appendix10ThanetDistrictYouthInformationPack.docx.pdf>)
- Appendix 11 – Tonbridge and Malling District Youth Information Pack (including Open Access Improvement Review) (<http://kcc-app610:9070/documents/s92393/Appendix11TonbridgeandMallingDistrictYouthInformationPack.docx.pdf>)
- Appendix 12 – Tunbridge Wells District Youth Information Pack (including Open Access Improvement Review) (<http://kcc-app610:9070/documents/s92394/Appendix12TunbridgeWellsDistrictYouthInformationPack.docx.pdf>)

**If Member's require a hard copy of appendices 1-12, please contact Siobhan Austin ([Siobhan.austin@kent.gov.uk](mailto:Siobhan.austin@kent.gov.uk) / 03000 417743) or Bethany Hall ([Bethany.Hall@kent.gov.uk](mailto:Bethany.Hall@kent.gov.uk) / 03000 417891)**

- Appendix 13 – Ashford Commissioned Youth Service Deep Dive Report\*
- Appendix 14 – Canterbury Commissioned Youth Service Deep Dive Report\*
- Appendix 15 – Dartford Commissioned Youth Service Deep Dive Report\*
- Appendix 16 – Dover Commissioned Youth Service Deep Dive Report\*
- Appendix 17 – Folkestone & Hythe Commissioned Youth Service Deep Dive Report\*
- Appendix 18 – Gravesham Commissioned Youth Service Deep Dive Report\*
- Appendix 19 – Maidstone Commissioned Youth Service Deep Dive Report\*
- Appendix 20 – Swale Commissioned Youth Service Deep Dive Report\*
- Appendix 21 – Sevenoaks Commissioned Youth Service Deep Dive Report\*
- Appendix 22 – Thanet Commissioned Youth Service Deep Dive Report\*
- Appendix 23 – Tonbridge & Malling Commissioned Youth Service Deep Dive Report\*
- Appendix 24 – Tunbridge Wells Commissioned Youth Service Deep Dive Report\*

\*Restricted: Commissioned Service Deep Dive Report contains company sensitive information

**If Member's require a hard copy of appendices 13-24, please contact [democratic.services@kent.gov.uk](mailto:democratic.services@kent.gov.uk) / 03000 412421**

**Recommendation:**

The Children's, Young People and Education Cabinet Committee is asked to **NOTE** the performance, scrutiny and oversight of the Youth offer within Integrated Children's Services.

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